

PROJECTS IN THE HEALTH SECTOR



Country	Project Title	Partner/ Client - (Funding Agency)	Services	Project Duration		Associated Company
				Start	End	
El Salvador	National Children's Hospital Benjamin Bloom: Development of a Functional Concept, Technical Assistance in the Putting-in-Operation of the Hospital, and Follow-up for the Consolidation of Hospital Operation	Ministry of Health and Social Assistance (KfW)	Technical assistance to the Ministry of Public Health and Social Assistance in elaboration and endorsement of biomedical and operational hospital concepts and their implementation; assistance in the elaboration of the architectural design of the new facilities; detailed definition of biomedical equipment; revision of tender documents; elaboration of a functional concept; analysis of the sectoral concept of the hospital; analysis of the existing hospital structures in various sections: personnel, administration, medical and paramedical services, financing, technical services and maintenance; elaboration of a concept for operation, maintenance and financing for the hospital; support in putting the hospital in operation (medical services, hospital administration, logistics, supplies, maintenance and training); elaboration and management of a training programme for key personnel; supervision of procurement, technical assistance in accreditation of the hospital and quality management, support in developing a health system of information	Nov 1987	Apr 1997	Consulting Engineers Salzgitter, Germany (first three phases)
Nigeria	Technical Assistance for the Implementation and Management of Rural Health Facilities Projects	Federal Ministry of Finance and Economic Development	Assistance in the rehabilitation of 19 district hospitals and health centres; general administration and financial management of the project; supervision of delivery of equipment and medicaments; realised a sensibilisation program for more community participation; installation of equipment and training of staff; support in the establishment and functioning of 19 revolving drug funds for the provision of medicaments for health facilities	Sep 1990	Apr 1993	SOLOCOM, Nigeria
Bolivia	Rural Health System Programme (Punata) in the District of Valle Alto	Secretaria Regional de Salud Cochabamba (KfW)	Identification of rehabilitation works and needs for equipment, furniture, drugs and consumables; elaboration of the project for the rehabilitation and expansion of 11 health centres; elaboration of technical specifications and tender documents; supervision of the construction of equipment and furniture installations; supervision of the acquisition of drugs and consumables, the creation of a drug-revolving fund for the supply of medicines and consumables as well as creation of a maintenance system and establishment of a work supervision system.	Jun 1990	Jan 1995	Consulting Engineers Salzgitter, Germany / Consultores Galindo y Cia., Bolivia
Côte d'Ivoire	"Basic Health Project" and "Rehabilitation and Equipment of Rural Hospitals"	Ministry of Health and Social Protection - MSPS (KfW)	Assistance to the Ministry of Health in planning, execution and management of a project to strengthen the health system at district level and improvement of primary health care; definition of rehabilitation needs; selection of the health centres and definition of needed equipment and complementary services; elaboration of tender documents; supervision of civil works and supplies; socio-economic study on the causes for the unpopularity of health services; study on staff training needs; conduct of training seminars.	Aug 1991	Jul 1997	
Panama	Rehabilitation of the Hospital Santo Tomás (and Consulting Services for the Development of a National Health Master Plan)	Ministerio de Salud Pública (EU)	Elaboration of a Master Plan for the future hospital; renovation and rehabilitation of the infrastructure and equipment incl. the ?remodelling of theatres; elaboration of a maintenance regulation plan for the hospital; realisation of in-service training for the staff; ?organisation of a professional specialisation program for the staff	Dec 1991	Dec 1995	
Africa, Asia, South America	Evaluation of the EEC AIDS Control Programme	EEC	Evaluation to the new orientation of the CEC Aids Control Programme; analysis of function, programme structure and its linkages with the relevant services, visited and evaluated 15 projects in 10 ACP countries and 3 non-ACP countries. Additional 23 projects from 14 countries were analysed on the basis of available project reports and other documents. Proposals and alternatives for the planned prolongation of the programme were elaborated and discussed.	Feb 1992	Mar 1992	Institute for Medical Cooperation (IMC) Ingenieurgesellschaft für internationale Planungsaufgaben (IGIP), Germany
Nigeria	Assistance to Enugu National Orthopaedic Hospital - Evaluation mission	Enugu National Orthopaedic Hospital (GTZ)	Evaluation mission.	Nov 1992	Dec 1992	

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Paraguay	Basic Health Services in the Regions of Itapa, Misiones and Neembuca	Ministry of Public Health (KfW)		Nov 1992	Nov 1992	
El Salvador	Putting-in-Operation of Zacamil Hospital	Ministry of Public Health and Social Assistance (EDF)		Jan 1993	Dec 1993	INITEC, Spain
India	MCH/FP Area Health Programme - Maharashtra State	Ministry of Health and Family Welfare (KfW)		May 1993	Jun 1993	
Sudan	Primary Health Services Southern Sudan - Equatoria State	State Ministry of Health and Social Welfare (GTZ)		Aug 1993	Sep 1993	
Indonesia	Third Community Health and Nutrition Project (CHN III)	Ministry of Health (KfW)	Technical assistance to central and provincial Health Administration for procurement of medical equipment and supplies; training of provincial staff in procurement; assistance in the improvement of health information system and health services	Sep 1993	Nov 2002	
Sudan	Primary Health Services Southern Sudan - Hasala State	Federal Ministry of Health, Karthoum (GTZ)		Nov 1993	Dec 1993	
India	Integrated Women's Empowerment and Development Project - Haryana State	Ministry of Public Assistance (KfW)		Jan 1994	Feb 1994	
Senegal	Family Planning/AIDS	Ministry of Health KfW/GTZ	Feasibility Study: Elaboration of possible approaches to promote the project based on situation analysis. Programme measures were identified and possible sponsors and their potentials were presented. For the identified options, the expected overall costs were calculated, the quantity frameworks and cash flow forecast were elaborated and possible programme effects and risks were discussed.	Apr 1994	May 1994	
Malawi	Family Planning/AIDS	Ministry of Health KfW	Collection of the necessary data on the family planning/HIV/AIDS and STD situation in the country; analysis of the bottlenecks of the health services in the proposed areas; identification of appropriate measures and estimation of the cost of the envisaged project; elaborated ways and means of the organisational and administrative set-up incl. a log frame; assessment of a Social Marketing Project for condoms and recommendations for its improvement and co-financing	Sep 1994	Sep 1994	
India	Comprehensive Health Service Improvement in Selected Tribal Districts - Referral Health Services - Rajasthan State	Government of India (KfW)	Feasibility study in three phases: planning and preparation; development of the study in the districts with the district research teams; evaluation of the obtained results and planning of the project as well as preparation of the project documents and log-frame; performed a study summary workshop	Mar 1995	Mar 1995	
Venezuela	Feasibility Study for the Project: Support to the Health System of Venezuela (Falcón and Zulia)	EEC	Feasibility Study	Apr 1995	May 1995	
Honduras	Feasibility Study for the Project: Health and Lifestyle of the Youth	EEC	Feasibility Study	Jun 1995	Jul 1995	
India	Health Services in Himachal Pradesh, Karnataka and Orissa - Referral Health Services	Government of India (KfW)		Jun 1995	Jun 1995	

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Peru	Assessment of the Information System of the Health Sector	Ministry of Health (IDB)	Diagnosis of the existing health information system; analysis of the valid and applicable norms and standardisation as well as the elaboration of a draft for the development of a system for information, policies and strategy for the functioning of a short and long-term Health Information System. Moreover, strategies and proposals were elaborated for the development of human resources.	Nov 1995	Jul 1996	
Peru	Assessment of the Logistics System of the Health Sector	Ministry of Health (IDB)	Analysis of the existing logistics procedures at the MoH as well as in the Districts East Lima, Luciano Castillo, Loreto and Huaraz. Workshops were organised with the responsible persons of the health institutions, which reinforced the study. Alternative solutions were considered and proposals were defined with regard to the legal framework, new logistics system and management models as well as actions plans for different levels of MoH structure and for different phases; general guidelines were elaborated and proposed	Dec 1995	Jul 1996	
Côte d'Ivoire	Feasibility Study for the Improvement of Health Systems II (in the Regions North, Center-North, Center, North-East)	Ministry of Health and Social Protection (KfW)	Feasibility study with an analysis of the health sector at national and regional level, an evaluation of the existing infrastructure, identification of the rehabilitation needs, construction, equipment and complementary measures; elaboration of a project proposal; results of the study were presented in workshops to the representatives of the different ministries and sector organisations	Jan 1996	Apr 1996	GSP Health Systems Planner, Germany
Peru	Programme to Strengthen Health Services: Collective Health Courses for the health subregions Amazonas, Jaén, Lambayeque, Madre de Dios, Pasco, Tumbes	Ministry of Health (IDB)	Elaboration of a decentralised curriculum for a course that would effectively respond to the needs detected; implementation of the collective health course in six health sub-regions: Amazonas, Jaén, Lambayeque, Madre de Dios, Pasco and Tumbes. The course consisted of different modules (Health and Development, Epidemiology, Planning, Programming in Health, Leading and Management) which followed a logical, chronological, and methodological order.	Jan 1996	Jul 1996	
Cape Vert	Health in the Town of Praia	Ministry of Foreign Affairs (EDF)	Coordination of the project; evaluation of the health system of Praia; assistance to the Ministry of Health in the elaboration of the master plan for the development of health services of the city; elaboration of a project proposal for the EC; coordination with other financing agencies; development of a maintenance policy based on contracting out selected maintenance services for medical equipment; training of users and technicians; assistance in the elaboration of a pre-design and a project proposal for five urban health centres	Jan 1996	Dec 1999	
India	Comprehensive Health Services Improvement and School Education in Selected Tribal Districts of Rajasthan	Government of India/Ministry of Finance (KfW/GTZ)	Feasibility study in three phases: planning and preparation; development of the study in the districts with the district research teams; evaluation of the obtained results and planning of the project as well as preparation of the project documents and log-frame; performed a study summary workshop	Mar 1996	Oct 1996	
Egypt	GTZ-Mubarak-Kohl-Initiative. Cooperative (DUAL) System of Vocational Education and Training of Nurses Project: Curriculum Revision Workshop for the Kasr El Aini Nursing Development Centre, Cairo	GTZ		May 1996	May 1996	
Indonesia	Improvement of Health Care Delivery System in Nusa Tenggara Timur (NTT) - Feasibility Study	Ministry of Health (KfW)	Feasibility study with assessment phase analysing the project relevant background and the hospital needs. This has been carried out by a team of a civil engineering expert, architects, an equipment specialist and the Ministry of Health. In Phase II project design details were elaborated	Feb 1997	Sep 1997	MEDICONSULT Management Sdn. Bhd., Malaysia and PT TETRA HEDRA, Indonesia
Vietnam	Commodity Aid for the Viet Duc Hospital	Ministry of Health (KfW)	Assisted the Viet Duc hospital in the planning and implementation of the hospital renovation and upgrading; coordinated with the French government funded renovation; assisted in the architectural design and construction supervision of the new building and carried out the medical and non-medical equipment planning; evaluated bids and negotiated contracts with suppliers; pre-installation inspection; supervised installation and put equipment into operation; follow-up of claims, warranty obligations and maintenance services	Oct 1996	Jun 2000	MEDICONSULT Management Sdn. Bhd., Malaysia

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Colombia	Monitoring Mission for the Project: Assistance to the Institute of Legal Medicine and Forensics of Bogota	GTZ	Project Progress Review; Monitoring; programmatic verification of program implementation	Nov 1996	Dec 1996	
El Salvador	Basic Health Programme in the Rural Areas of Oriente	Ministry of Health and Social Assistance (KfW)	Assistance to the Ministry of Public Health and Social Assistance: Identification of the needs of the referral system of the health institutions; support in architectural, structural and functional planning and supervision of works as well as the identification of a regional hospital maintenance system; elaboration of a definitive design with cost estimates; elaboration of tender documents and putting into operation	Jul 1997	Dec 2001	Salazar & Saravia Ingenieros /Universidad Don Bosco, El Salvador
Honduras	Preventive Health for Adolescents of Honduras	Secretariat of Public Health (European Union)	Conduct of a base study (qualitative/quantitative mix); development of a training plan as well as training of instructors; training of personnel active in the health sector; analysis of the norms and the reform plans in health prevention; identification of training needs, infrastructure and equipment; development of IEC activities; elaboration of proposals for the development of norms and strategies in the field of youth work	Jul 1997	Oct 2002	
Peru	Courses in the Management of Health Infrastructure Network and Health Services, Piura Group	Ministry of Health (IDB)	Elaboration of a curriculum for the course that effectively responds to the needs detected in the study of the initial situation; implementation of the management course in 6 health sub regions. The course consisted of two modules (Institutional Operational Plan and Human Resource Management) which followed a logical, chronological, and methodological order	Aug 1997	Feb 1998	
Vietnam	Sector-related Programme Health and Family Planning (SPH/FP II) and extended Sector-related Programme Health and Family Planning II (eSPH/FP II)	National Committee for Population and Family Planning (KfW)	Assistance to the provision and distribution of contraceptives (OCs, IUDs, Injectables and Condoms) and to assist the National Committee for Population and Family Planning in determination and forecast of demand for contraceptives; preparation of tender documents for the procurement; evaluation of bids and contract negotiation; management of supply contracts and quality control; supervision of the delivery and distribution of supplies; monitoring of the storage capacity and conditions in central and provincial/district stores; development of Logistics Management software; evaluation of the distribution system. Support to the promotion of oral contraceptives designed a campaign was and executed with various media including TV, radio, newspaper, wallboards, etc.	Aug 1997	Mar 2003	
India	Upgrading Secondary Health Care Facilities in the Gulbarga Division of Karnataka, Phase I	Department of Health and Family Welfare (KfW)	Overall project management and assistance to the Ministry of Health, Department of Health and Family Welfare in the implementation of the project; analysis of health sector; identification of needs; assistance in the elaboration of preliminary and final design; preparation of bid documents; monitoring of the tendering procedure for civil works; procurement of equipment; supervision of construction and equipment; financial management of the whole project	Oct 1997	Mar 2004	MEDICONULT Management Sdn. Bhd. Malaysia
Jamaica	Rehabilitation of Two Hospitals	Ministry of Health (KfW)	Support to the MoH during the phase of bid evaluation for general hospital and biomedical equipment for two hospitals; prequalification of suppliers, evaluation of bids, evaluation of maintenance contracts of sophisticated x-ray equipment; pre-shipment-inspection, testing, final quality control of equipment; examined training concepts and equipment documentation	Oct 1997	Apr 2001	
Peru	Pilot Project of Support to the Health Sector Reform	Ministry of Health (European Union)	Support to the health sector reform project: Co-direction of the project; Monitoring and Evaluation; coordination of preparatory studies; coordination and supervision of joined national and international short term consultancy services on specific topics; reorganization of a Local Health Information System; definition of a Basic Health Services Package; strengthening and promotion of the involvement of the local private sector	Dec 1997	Dec 1999	
Malawi	Consulting Services for Development of Zomba Integrated Urban Health Care - Project Preparation Study	Ministry of Health and Population	Technical assistance to the Hospital Management in the preparation of a 5-years hospital development plan and in the elaboration of the project proposal; health sector and situation analysis; identification of priority problems and needs, assessment of the requirements (physical infrastructure, equipment, waste disposal system etc.); preparation of the final project design for Financial Cooperation	Mar 1998	Sep 1998	

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India	Basic Health Programme Maharashtra	Government of Maharashtra, Department of Public Health (KfW)	Analysis of the health sector of Maharashtra and in four districts in particular; determination of a suitable mix of assisted rural hospitals, primary health centres and sub-centres; determination of criteria for selection of suitable sites in coordination with local partners, GTZ and KfW; assessment of major shortcomings of health facilities chosen; planning for rehabilitation or construction of health facilities; procurement of equipment; assistance in the overall project management; organising and coordinating basic maintenance services; conducted a maintenance concept study in order to improve the existing maintenance system or suitable alternatives	Mar 1998	May 2007	
Colombia	Assistance to the Institute of Legal Medicine and Forensics of Bogota	GTZ	Organizational development and decentralization; training of human resources; support to quality management in the field of forensic pathology; support to: revision and strengthening of the Integrated Expert Testing; reorganization and strengthening of the National Violence Reference Centre; support to creation of a network of state organizations and the civil society (NGOs) that work on the subject; development and implementation of a monitoring system; elaboration of a strategy to improve the institutional image towards society and international organisms; elaboration of an epidemiological alert system for violence	Aug 1998	Jul 2001	
Cambodia	Development and Design of the Packaging, Instruction Sheet, Health Service Provider Reference Material and Logo for an Oral Contraceptive Pill in Cambodia	Ministry of Economy and Finance (KfW)	Developed and executed a positioning strategy in close collaboration with the MoH and performed related product material development activities for the pill; positioning involved creating a culturally appropriate image for the pill by developing a brand name and logo, designing the packages and developing simple user instructions.	Sep 1998	Dec 1998	Howard Delafield International, USA
Vietnam	Health Systems Development Programme in Vietnam	Ministry of Health (European Union)	The Programme supported the national policy for the health sector and addressed major areas of systems development: Human Resources Development, Primary Health Care and Health Policy Development. Basic needs were evaluated, programme and preparation of global and annual work plans were coordinated; assistance during project execution phase; supply of equipment and drugs; follow-up and evaluation.	Oct 1998	Mar 2005	CREDES, France
Cameroon	Feasibility Study: Identification of Health Sector Support Programme ( 8th Project EDF)	Ministry of Health (EDF)	Feasibility study: The team consisting of experts in public health, human resources development, health financing system and medical supply analysed the problems in the health sector; applied a SWOT analysis; conducted a survey, document study and focus group discussions.	May 1999	Jun 1999	
Malawi	Consulting Services for the Feasibility Study for Sector Programme Rural Health Facilities	Ministry of Health (KfW)	Feasibility Study: Analysis of health situation and of the health system including the economic situation and human resources; identification of needs, analysis of supply and of the maintenance system; elaboration of programme objectives; description of the implementation of the programme and cost estimates	Oct 1999	Jan 2000	
Cameroon	Feasibility Study for Sector Health Programm	Ministry of Health (KfW)	Feasibility study: The team consisting of experts in public health, human resources development, health financing system and medical supply analysed the problems in the health sector; applied a SWOT analysis; conducted a survey, document study and focus group discussions.	Dec 1999	Feb 2000	
Guatemala	Rural Health Project in the Region VII	Ministry of Health (KfW)	Technical Assistance to the Project Executing Unit and Department Health Administration for the implementation of the Project; support in the fulfilment of preconditions established in the contract; support to the different components of the Project; supervision, evaluation and monitoring of the project implementation; assessment of training needs for health staff of the public and private sector which are involved in the implementation of the project; assistance in the development of Global and Annual Project Planning; Project Cycle Management	Feb 2000	Jul 2002	
Congo	Primary Health Care Kenge	GTZ	Situation analysis; conception and preparation of KAP study; implementation of focus group discussions and surveys; technical assistance during the implementation period of the project	Jan 2000	Jun 2000	

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Congo	Primary Health Care Kenge	GTZ	Support in the realization of KAP study; support in the input of collected data; conduct of focus group discussions with specific target groups in the field of sexual and reproductive health; elaboration of a proposal for the component sexual and reproductive health in view of KAP study results; elaboration of a training programme for the health personnel involved	Mar 2000	Apr 2000	
MEE-NIS Coun	Assessment of Training Needs in Selected MEE Countries and NIS	German Foundation for International Development - DSE (DSE)	Desk study on health policy, implementation process of sector reform, decentralisation process, health financing and management of health services in seven different countries (Kazakhstan, Kyrgyzstan, Turkmenistan, Uzbekistan, Georgia, Moldavia, Romania). Feasibility study of a training programme in management for health systems in Uzbekistan and Romania.	Jul 2000	Oct 2000	
Kosovo	Planning the Restructuring of the primary, secondary, tertiary and emergency health care services	Dept. of Health and Social Welfare of the UN Interim Administration Mission in Kosovo - UNMIK (IDA)	Analysis of present health sector situation; review of present health policy, strategies, concepts and major programmes; identification of gaps and limitations; identification of needs and priorities; development, elaboration and consolidation of an implementation plan	Jan 2001	Jul 2001	
Senegal	Mid-Term Evaluation of PDIS	Ministry of Health (IDA)	Mid-term evaluation: Evaluation of functionality of the infrastructures; Analysis in the field through public health physicians, economist, sociologist, expert in human resources, evaluation of partnership Ministry of health/NGOs, analysis of the financial and bookkeeping management; identification of success and failure factors; evaluation of the hospital reform and analysis of a number of institution projects; identification of the feasibility of introduction of quality management tools at all levels of the health pyramid; elaboration of recommendations	Feb 2001	May 2001	KIT Koninklijk Instituut voor de Tropen, Netherlands
Tanzania	Mtwara District Health Improvement Programme Phase II - Feasibility Study	Ministry of Health (KfW)	Evaluation of first phase of the programme and planning and preparation of second phase: Analysis of health services management, including analysis of health district development plans; evaluation of the functioning of health services and overall supervision; analysis of health services finance system; analysis of the role and inclusion of NGOs and the private sector; coordination with other projects and programmes in the region	Aug 2001	Sep 2001	
Kenya	Family Planning/STD/AIDS II	Ministry of Health (KfW)	Procurement services in the provision of Oral Contraceptives for MOH: Verification of Requirements and the Procurement Plan supplied by major donors (UNFPA, USAID, etc.), assessment of the likely future sources of contraceptive supply to the Government of Kenya; preparation of tender documents; establishment of cost estimates and implementation schedule; procurement and vendor selection	Oct 2001	Sep 2003	
Tanzania	Joint Social Services Programme Phase III: Health Component - Feasibility Study	Christian Social Services Commission - CSSC (KfW)	Evaluation of progress in the decentralisation of health services; analysis of the availability of drugs and the functioning of drug funds; evaluation of the progress made in the renovation and equipping of hospitals and church health centres; planning of Phase III of the Programme; analysis of the needs; elaboration of proposals regarding the organisation and implementation of the programme	Feb 2002	Mar 2002	
India	Health and Family Welfare Sector Development - Monitoring and Evaluation	Commission of the European Communities (EU)	Development and setting up of the M&E System; training activities for the implementation of the M&E System; Annual Reviews; Mid -Term and Final Evaluation of the program	Mar 2002	Jun 2006	INTEGRATION, Germany
El Salvador	Improvement of Primary Health Care in three SIBASI (local integrated health care systems) in East Salvador - SVD/014	Lux-Development	Coordinated the different actors in the project (Ministry of Health and Social Assistance, local authorities, PAHO, those in charge of training, construction companies, supervisors); strengthened the capabilities of different sections to ensure a smooth project implementation; proposed appropriate technical solutions	Aug 2002	Aug 2005	
Senegal and Guinea	Evaluation of "Training to Polyvalent Hospital Technician"	InWEnt	Evaluation of the Technical College on the basis of its infrastructure, personnel structure and available didactic material. The terms of admission, learning contents and teaching methods were examined. The evaluation included discussions with course participants from Senegal, Guinea and Burkina Faso and their executives. Recommendations for the future proceeding of the training programme were elaborated.	Nov 2002	Dec 2002	

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Indonesia	Support to Community Health Services in South Sumatra, Jambi and Papua	Commission of the European Communities (EU)	Established functional standards for health services; developed financial system for health services; developed and strengthened relationship between service providers and clients; at central and provincial level: development and monitoring of project components; coordination and management of the program; organisation, preparation and implementation of training courses; administration of the project funds (39,5 Mio €)	Sep 2003	Sep 2008	Techassist, Spain Eductrade, Spain
Senegal	Hospital Centre Abass Ndao (Phase II)	Lux-Development	Support of the hospitals reform through new methods and techniques of management and administration, information analysis, administration in financing and accounting; building or reconstruction of hospitals; medical technical and data processing equipment; personnel training in modern administration and standard hygiene of hospitals	Oct 2003	Apr 2006	
Indonesia	Innovative Approach for the improvement of operation of Hospitals in the Nusa Tenggara Timor Province (SISKES)	MoH and local authorities: Dinas Kesehatan (GTZ)	Assistance to the hospital autonomy and decentralization process; assistance in the implementation of an hospital accounting system; assistance in the implementation of a human resource management system; Training and on-the-job learning of hospital management staff in quality management and process management approach	Jan 2004	Dec 2005	
Niger	Evaluation of the project IEC-HIV/AIDS Prevention	Lux-Development	Carried out a mid-term evaluation of the project; analysis of the results and objectives achieved as compared to those planned during the project. Analysis of the project according relevance, efficacy, efficiency and sustainability, taking into account cross-cutting topics, like poverty reduction, democratic governance, gender and environment; lessons learnt, recommendations for future interventions were given	Nov 2004	Jan 2005	
	Study on an approach for PPP Projects in the health sector	InWEnt	Identification of possibilities to extend the Public Private Partnership (PPP) approach and recommendations to InWEnt; analysis of the cooperation potential of other German cooperation agencies; collection of information regarding PPP in the health sector; listing of potential partners in the private sector; evaluation of PPP approaches in hospital management, health financing, drug management and biomedical technology.	Nov 2004	Jan 2005	
Kenya	Reproductive Health and Health Financing	GTZ	Management, supervision and monitoring of the German contribution; coordination of the project activities with the Kenyan partner and other relevant organisations; support to the Ministry of Health and to implementing organisations in planning organisation and implementation of the project; planning and implementation of trainings; active participation in the implementation of the "Social Marketing Project "Public Sector branded Condoms".	Jan 2005	Jan 2008	Health Focus, Germany
Tajikistan	Consulting Services, Development of Standard Designs for Rural Health Facilities for the Provision of Primary Health Care	Project Implementation Unit Ministry of Health (WB)	Development of a new design for rural health facilities following the changes of functions according to the health sector reform process; development of draft contract tender documents for each type of rural health facilities.	Nov 2005	Feb 2006	Lippsmeier + Partner Architects GbR and IMS, Germany
Indonesia	Rehabilitation & Reconstruction of Provincial and District Health System in Aceh, Indonesia: "Physical Asset Management (PAM) of Infrastructure and Equipment of Health Care Facilities in 10 Districts in NAD	GTZ	Assessment of equipment and infrastructure, including inventory, quality and functionality and needs assessment; development of standards for the equipment of health facilities at all levels; development of an integral and sustainable Physical Asset Management System at provincial and district level	Jan 2006	Dec 2008	
Indonesia	Rehabilitation & Reconstruction of Provincial and District Health System in NAD - Quality and Health Management	GTZ	Assistance in the development of strategic plans; assistance in identifying health management related priorities; support to the health facilities to comply with national minimal service standards; identification of training needs in health management; assistance in the utilisation of data processing systems for planning and for management; assistance of the introduction of an accounting system in district hospitals; assistance in identifying suitable quality management concepts and the introduction and implementation of quality management instruments and tools	Jan 2007	Jun 2008	

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Afghanistan	Reconstruction of the provincial hospital Mazar-i-Sharif – Appraisal of a mobile field Hospital Unit (Container) as interim solution	KfW	Assessment of condition and quality of the container hospital unit incl. its equipment; assessment of the operational requirements with regard to supply, sanitation, and logistics; indication of requirements with regard to maintenance of the container hospital unit; verification of readiness for operation of the field hospital unit; check, test and hand over of the hospital equipment; identification of a possible plan for preventive maintenance and its costing	01/2007 12/2007		
Perú, Bolivia, L	Feasibility Study in 3 countries – Support to the International Cooperation Program in HIV/AIDS/South-South cooperation	KfW	Consultations with principle actors (Ministry of Health, donors, civil society and NGOs), visits of health facilities and laboratories and review of documents for analysis of epidemiological situation of the countries, institutional structure, applied methods of prevention, realized actions until now against the discrimination of affected persons; actual methods of treatment, existing monitoring system, support received by international contributors, Support received up to now by CICT, requirements of assistance not yet covered, capacity of the countries and the responsible institutions by the projects, to absorb more assistance; elaborating recommendations	May 2007	May 2007	
Philippines	Technical Assistance to the Mindanao Health Sector Policy Support Programme	EU	Support to the Department of Health, the ARMM Government and the concerned Local Government Units in implementing selected, doable elements of the government's health sector reform programme (health governance, health care financing, health regulation and health service delivery) in the areas targeted by the programme; with a view to increase the utilization of improved priority primary health facilities and to create the conditions for fully functioning sector support	Jan 2008	Jan 2012	GRM Int., Netherlands and OIDCI, Philippines
Afghanistan	Health sector diagnosis study	AFD	Mapping of interventions of donors and major NGOs working in the health sector (objectives, intervention zones, modalities of operation); presenting an executive summary of actions (past and present) of France in the health sector and put into the general context; identification of the most relevant points of application for an intervention in the health sector	Jan 2008	Jan 2008	
Rwanda	Primary Health Care and fight against HIV/AIDS - Maintenance of the medical equipment	GTZ	Development of a project concept for the GTZ contribution; estimation of personnel and financial resources; preparation of terms of reference and specifications for national and international procurement activities; ensuring the provision of regionally not available spare parts in coordination with KfW; identification of suitable firms/companies and assistance for contracting (outsourcing) and partnering private companies; implementation of the proposed concept, monitoring of activities and contracts with private companies	May 2008	Dec 2010	
China	Consulting Services for Modernization of Health Sector in Western Provinces - Schistosomiasis Control Yueyang	KfW	Concept of implementation including cost estimates /schedule; preparation of tender documents, tendering, bid evaluation, award of contracts; state-of-the-art advice on equipment procurement and procurement procedure; coordination of pre-installation works with delivery of equipment; advice on maintenance budget required; concept elaboration and establishment of a surveillance system; elaboration and execution of a (two step) technical and clinical user training	Jul 2008	Jul 2010	GRM, Inno Tech, Hunan Institute of Parasitic Diseases
Armenia	Assessment and Improvement of Medical Equipment Provision of Health Care Facilities	WB	Assisting the Armenian Government in assessing the current capacities and condition for the provision and management of medical equipment in Armenia, and providing recommendations to ensure the application of international standards and norms.	Jun 2008	Aug 2008	
Argentina	Development and implementation of a monitoring system for the Argentine component of the Latin American Initiative for the identification of missing persons"	Equipo Argentino de Antropología Forense, (Alliance for Open Society International, Inc. (AOSI))	Development and implementation of a monitoring system	Jun 2008	Dec 2008	



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Asia	Evaluation of Outcome Management and Financing of the health-care system in Southeast Asia	InWEnt	A final evaluation of the quality of planning, preparation and implementation of the program components and the results obtained; a final evaluation of the implementation of the capacity-building approach of InWEnt and the results obtained; recommendations for the further development and design of a present follow up program	Apr 2009	Jun 2009	
Paraguay	Introduction of a Quality Management System in the IPS Central Hospital in Asuncion	IPS/ GTZ	Development of Standards together with the national staff in organised workshops; a patient survey as indicator baseline; development of relevant documents (Standard Operating Procedures, Guidelines, work papers for self-assessments etc.); Implementation of the QM system (Introduction of Quality circles, work-shops, trainings, coaching, self assessments, activity plans)	Dec 2009	Nov 2010	
Nicaragua and El Salvador	iHTP Policy Penetration Study (integrated Health Technology Package)	WHO		Nov 2009	Dec 2009	
Hungary	Monitoring of the project: „Improving the standard of mental hygienic care for people suffering from psychiatric illnesses in Komárom-Esztergom Country”	EEA	Project Progress Review; programmatic and financial verification of program implementation	Apr 2010		
Poland	Monitoring of the project: “Wielkopolska Telemedicine Center: improvement of access to specialistic medical services and of the treatment quality in Wielkopolska”	EEA	Project Progress Review; programmatic and financial verification of program implementation	Mar 2010		
Slovakia	Monitoring of the project: "The reconstruction of the Mansion Object in the Area of the Social Services Centre Prakovce - Matilda Huta for the Purpose of Hydrotherapeutic / Rehabilitation Centre Creation"	EEA	Project Progress Review; programmatic and financial verification of program implementation	Apr 2010		
Indonesia	Health Facility Costing Study - a nationwide prospective study of cost factors in health facilities in Indonesia	Ministry of Health GTZ/AusAID	Organization of the entire data collection process and activities to obtain the data. SANIPLAN establishes several working offices in the country and elaborated the best cost-effective strategy for collecting high quality data. The study comprises one year of data of in 466 health facilities: of which 237 Puskesmas, 119 district hospitals, 110 private hospitals. The project encompassed the training and advocacy activities before the data collection, the actual annual data collection (9 months prospective plus 3 retrospective), and the provision of all data. In total 214 staff will be mobilised.	Sep 2010	Nov 2011	
Hungary	Monitoring of project: "creating the infrastructural background for 21stcentury medical higher education and preventing braindrain with the help of Nékám Foundation"	EEA	Project Progress Review; programmatic and financial verification of program implementation	Oct 2010	Nov 2010	
Switzerland	HQ/EHT Essential Health Technologies - Assessment Guidelines	WHO	Written Assessment Guidelines for Essential Health Technologies - Advisory Group to WHO on medical technology, desk research in Geneva	Nov 2010	Dec 2010	
Yemen	Planning Workshop - Yemeni German Reproductive Health Programm Yemen 3rd phase	GIZ	Led and moderated a 6 day planning workshop for the Yemeni-German Reproductive Health program, based on Project Cycle Management/ Log Frame approach, Capacity Works and Results based Monitoring	Dec 2010	Jan 2011	